



20 ANNUAL 25 REPORT





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“[The food] is definitely a lifesaver. It gives us the opportunity to feed our family without having to worry about how to figure out how to pay our utility bill.”

-Kim



A Letter From Jason

As I reflect on the past year, I am continually amazed by how deeply people embrace the idea of helping others when they can.

For many, 2025 brought stress and uncertainty—loss of wages, medical emergencies, and unexpected expenses. Before the holidays, United Food Bank was already seeing an influx of neighbors seeking help, a need that only grew throughout the year.

On November 1, the USDA halted SNAP funding nationwide due to the government shutdown. While we've adapted to past shutdowns, this loss of SNAP was new territory for us. It was nothing we had ever seen before. As expected, people turned to United Food Bank for assistance, sharing,

“What am I going to do?”

“Without my food stamps, I wouldn't be able to feed my family.”

Amid these challenges, I have personally witnessed the extraordinary ways the community can come together in times of need. Through our Summer of a Million Meals campaign, the community stepped up in remarkable ways. Together, we raised a record-breaking amount of money, enabling us to nourish more families all summer long. That same spirit of generosity carried into the holiday season, where more than 100 additional food drives were held compared to the year prior.



But one moment that stood out to me was hearing that some of our neighbors who had received food at our distributions later returned to volunteer. When I asked one woman why she had come back, she shared how she wanted to do *something*.

Moments like these remind us how we're often at our best when the community needs us most. We saw this during the pandemic, and we are seeing it again now.

Our work is far from over. In 2026, we expect more of our neighbors to need additional support, and we cannot do this alone. On behalf of the United Food Bank team and all our neighbors we serve, I want to thank you for saying “yes” to our mission to unite communities to alleviate hunger. Your support today provides a meal for a neighbor tomorrow.

With gratitude,

A handwritten signature in black ink that reads "Jason Reed". The signature is written in a cursive, flowing style.

Jason Reed,
President & CEO, United Food Bank



“United Food Bank is a place where extraordinary things happen every day because of the generosity of our friends, partners, and volunteers who make these extraordinary things possible.”

-Jason Reed, President & CEO, United Food Bank

Strength in Unity. Food For All.

Our Mission

Our mission is to unite communities to alleviate hunger.

We believe in the power of unity to create food stability in our community, ensuring our neighbors have access to food today while equipping them with the resources they need for food for tomorrow.

Through our collaborative efforts, we strive to build lasting food security and ensure that no Arizonan goes hungry.

Together, we believe we can make a difference, one meal at a time.

Who We Are

United Food Bank serves a 19,608-square-mile area across Arizona, including the East Valley of Maricopa County and portions of Gila, Pinal, Apache and Navajo counties. This area includes some of the state's most remote communities. As a Feeding America member, United Food Bank works with 125+ partner agencies, including food pantries, schools, churches, senior centers and other nonprofits, to ensure food reaches people where it is needed most.

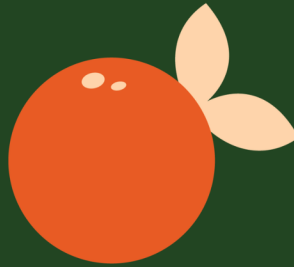
In 2025, more than 130,000 Arizonans, on average each month, relied on food assistance provided by United Food Bank and its network of partners across our region. Through our expanded food rescue efforts and partnerships that increase access to fresh, nutritious food, United Food Bank continues to meet the rising need while ensuring consistent access to food.



Our Values



**WE ARE
UNITERS**



**WE ARE
CULTIVATORS**



**WE ARE
OPTIMISTS**

Board Members

OFFICERS

Ms. Christina Dickson | Chair
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Mr. Raj Sistla
Ms. Cecilia Quiroz
Ms. Erin Pfeifer
Mr. Adam Brown
Mr. Steve Mayer
Mr. Francisco Heredia



"The food means everything to me. Every single month, I know that this is a place I can come and get food that is good quality."

- Sarah



Year-In-Review

1 IN 7
ARIZONANS

1 IN 5
CHILDREN

1 IN 10
SENIORS

**Food
Insecurity
in Arizona**



On average,

130,000+

neighbors were served
each month

12.2%

increase from 2024

15,89,926

pounds of food were diverted
from landfills

29.2

million pounds of
food distributed in 2025

6,879

Student Snack Bags
distributed monthly



3,352

senior food boxes were
distributed monthly



722,397 lbs

of pounds of food and water
collected through community drives



500

community drives
were hosted

125+

Agency Partners



4,548

unique
volunteers



28,668

total hours volunteered



471,180

food bags prepared

Programs

Congregate Meals

United Food Bank supports congregate meal sites by providing essential food and ingredients to agency partners who prepare warm meals for neighbors. These meals offer more than sustenance; they foster community among neighbors of all ages.

Emergency Food Assistance

The Emergency Food Assistance Program (TEFAP) is a federal commodity food program that helps supplement the diets of low-income individuals and families by providing them with emergency food assistance at no cost.

Family, Student and Child Nourishment

Through partnerships with schools and youth centers, United Food Bank helps ensure children and families have reliable access to nutritious food. Our Kids Pack and Kids Snack programs help bridge meal gaps when school meals aren't available. The school markets provide fresh food for students and families in convenient, familiar locations. Access to this food helps children stay focused and supports student success year-round.

Senior Nutrition

United Food Bank supports low-income seniors through the Commodity Senior Nutrition Food Program (CSFP) and additional food resources. These programs provide seniors with nutritious food, including fresh produce, meat and dairy, to help meet their unique dietary needs.

Pantry+

The Pantry+ program distributes food collected through community food drives and donations. Partner agencies submit categorical wish lists, allowing items to be distributed as they become available and tailored to meet specific community needs.



Expanding Our Reach

The work we do each day would not be possible without the partnership of 125+ nonprofit organizations across our service area. In 2025, United Food Bank onboarded 18 new partner agencies, ranging from food pantries, senior centers, schools, congregate meal sites and churches. These new partnerships will help us bridge the gap, making it easier and more accessible for people to receive food closer to home.

A Cool New Way To Nourish the Community

In 2025, United Food Bank installed a blast freezer to expand our prepared meal rescue efforts through our Waste Not partnership. This equipment allows us to safely cool rescued hot meals so they can be stored and distributed over time rather than needing to be sent out immediately. Made possible through support from the Diane and Bruce Halle Foundation, the blast chiller strengthens our capacity to rescue prepared meals and will have a lasting impact on our ability to serve more neighbors while reducing food waste.





Celebrating One Year of Neighbor's Pantry

United Food Bank's specialty food distribution program, Neighbor's Pantry, was created to help families bridge the gap. Operating as a choice-model pantry, the Volunteer Center transforms the space into a pop-up grocery store where neighbors can select from a variety of foods, including proteins, snacks, bakery items and produce that meet their household's nutritional needs.

Many of the foods neighbors receive are thanks to United Food Bank's strong partnerships with local grocery stores. Through these relationships, United Food Bank rescues edible food that would go to waste at the end of the day and then redistributes it into the community. This approach allows less food to end up in landfills and more to those who need it.

The impact of these distributions has been profound. Since launching in September 2024, participation has tripled. By the end of 2025, Neighbor's Pantry served **15,037 neighbors**. Originally a once-a-month distribution, the program expanded to meet the rising demand. In December, United Food Bank hosted two Neighbor's Pantry distributions for the first time to help meet increased holiday needs.



Mobile Distributions

In 2025, United Food Bank expanded upon its mobile food distributions to bring more food directly to rural communities where access to nutritious foods can be more challenging. Instead of asking families to travel long distances, our trucks are stocked with fresh produce, shelf-stable items and other food essentials, delivering them straight to the heart of the community.

During the holiday season, three mobile distributions were hosted across the service area. On December 11, we hosted our final mobile distribution of the year. Staff and volunteers traveled nearly 100 miles to San Manuel, serving **225 families** in just two hours.

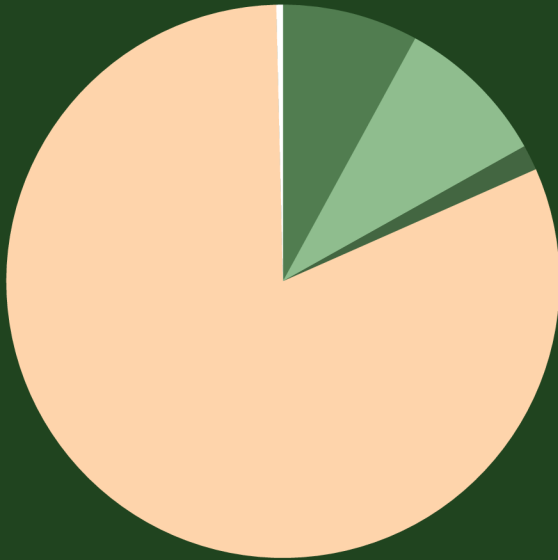
"It doesn't stop with just the food. It opens the doors to a lot more than you can imagine."

-Joey



Financials

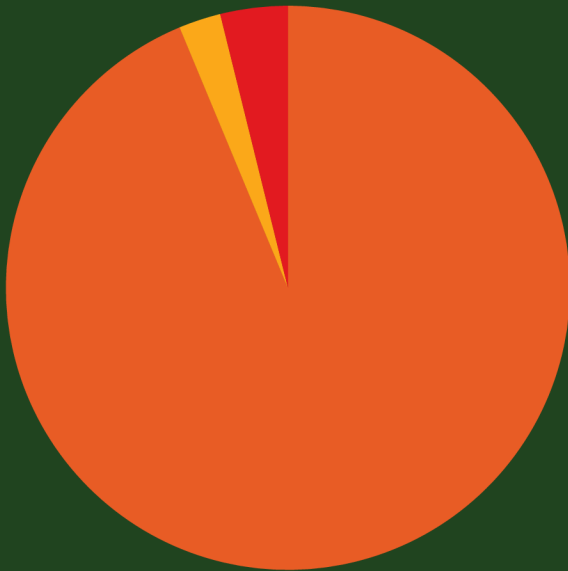
94 CENTS OF EVERY DOLLAR SUPPORTS UNITED FOOD BANK PROGRAMS



2024 - 2025 Revenue

Total: \$54,426,859

Donations	\$4,322,982
Grants & Gov't Contracts	\$4,868,509
Misc Income	\$805,534
Donated Food	\$44,221,317
Other Donated	\$208,417



2024 - 2025 Expenses

Total: \$54,693,862

Programs	\$51,263,599
Management & General	\$1,318,132
Fundraising	\$2,112,131



“We're in that gap of being in between, and there are so many of us in that gap. But by the donors who are donating, you allow us who are just trying to make paycheck to paycheck, to be able to do that.”

-Michelle



Changing the Game on Hunger

It takes a team to fight food insecurity.

In 2025, sports teams across Arizona stepped up to the plate in powerful ways. From hosting food drives, on-field check presentations, and holiday distributions, teams including the Arizona Cardinals, Phoenix Suns/Mercury, Phoenix Rising, Arizona State Sun Devils and the Arizona Diamondbacks showed what is possible when community spirit and a little friendly competition come together for good. By leveraging their platforms and passion for giving back, these organizations supported our neighbors and encouraged their fans and players to do the same.

Whether volunteering alongside our team or amplifying hunger relief efforts across the Valley, these partnerships helped bring food, hope and visibility to tackle hunger year-round.



ASU and Chick-fil-A brought United Food Bank on the field to recognize a Peach Bowl fundraising initiative.



Phoenix Suns legends, players, and staff volunteering and giving back.



Phoenix Rising supports hunger relief through community-focused game day giving.



NFL lineman, Kelvin Beachum, and MLB great, Curtis Granderson, teaming up for the second annual Fight Against Hunger Campaign in November.



Celebrating Summer of a Million Meals, Hunger Action Month and holiday distributions with the Arizona Cardinals.



Phoenix Suns and Mercury volunteers pack emergency food bags in downtown Phoenix for Sunsgiving.



Arizona Diamondbacks mascot, Baxter, joins United Food Bank at a December holiday distribution.



United Food Bank and Arizona Cardinals players participate in an annual holiday mobile food distribution at the Eisenhower Center for Innovation school in Mesa.

Stronger Together This Summer

During the summer months, when school cafeterias close and electric bills soar, families across Arizona often find their food budgets stretched thin. At a time when demand is high, United Food Bank couldn't meet the need alone. That is why, for the past eight years, we have partnered with 12News and Fry's Food Stores to host the annual Summer of a Million Meals campaign.

This year, we saw an outpouring of support from across the community, achieving record-breaking success. By September 1, we raised \$951,739.15 to support hunger relief across Arizona. Longtime donors and corporate partners stepped up again, while many new supporters and foundations joined the effort, eager to make a difference.

One notable addition to the telethons this year was Arizona Cardinals quarterback Kyler Murray. Bringing along his family and friends, they helped volunteer, pack food bags, and rally the community to participate in Food Drive Friday.

This summer also introduced a new initiative, *Food Fight*. Serving as a friendly competition, *Food Fight* encouraged businesses, churches and organizations to turn generosity into action through food and fundraising efforts. The inaugural Food Fight winner, Harder Mechanical Contractors, was announced live during the final telethon.

The true impact of this campaign was felt in the lives of families across the state. For families like Alisha, a school teacher and mother of five, receiving food from United Food Bank helps her feed her children healthy meals that support their growth and development.

"It means my family gets quality food. They get to eat what any typical family would eat instead of having to constantly survive off of ramen."

Thank you for making this the most impactful Summer of a Million Meals campaign yet. Your generosity helped fuel thousands of Arizona families like Alisha's, ensuring children can eat nutritious meals to have the healthy meals they need to grow and thrive.



SUMMER OF A MILLION MEALS



ONCE AGAIN, WE WANT TO THANK ALL OF OUR SPONSORS:

Fry's Food Stores • State Farm • Wells Fargo
Amazon • Pin Point Leak Detection
Whataburger • Semper Fi Heating and Cooling

Hydration Drive

Arizona's summer months are known to be uncomfortable. For Arizona's most vulnerable populations, the extreme heat can quickly become deadly without consistent access to water and shelter. That is why United Food Bank, the City of Mesa and the Mesa Chamber of Commerce teamed up once again to host the 19th annual Hydration Drive.

Running from May 5 through September 30, we collected 252,208 pounds of water and \$52,387 in monetary donations. With these donations, we distributed life-saving water to several heat-relief stations across Mesa, including Paz De Cristo, Mesa United Way, A New Leaf and Resurrection Street Ministries.

Together, we made a difference, one bottle at a time.



“These efforts are all about making one thing happen, making sure nobody is left without help during these extreme summer months.”

- Robert Campa, Emergency Manager, City of Mesa

Hunger Action Month

Did you know that September is Hunger Action Month?

Hunger Action Month is a Feeding America initiative focused on raising awareness of food insecurity and inspiring people to take action throughout the month of September.

This year, United Food Bank wanted to do something meaningful for Hunger Action Month. With help from Arizona's Family (3TV/CBS 5), State Farm and the Arizona Cardinals, we held our first-ever Hunger Action Telethon on September 10. This telethon helped us raise over \$20,000 within an hour.

All month long, groups came together at the Volunteer Center to give back to the community. Among them were our friends at the Arizona Food Bank Network, who were all dressed in orange for the occasion. That same spirit of service carried over into our annual Family Action Day, when we welcomed 75 volunteers, including children of all ages, to learn the importance of giving back to the community.

Thank you to the incredible generosity of our donors, partners and volunteers who made this a wonderful month. We not only provided thousands of nutritious meals to our neighbors but also used our platform to educate more people about food insecurity.



“Sometimes life can seemingly get the best of you. So, when you have resources like the food bank, it really helps you propel to the next challenge and chapter.”

-Christopher



A Year of Uncertainty

In 2025, food banks became a central focus in national headlines as the conversation around food insecurity gained widespread attention. But for families across Arizona, hunger was already a daily reality.

Since opening our doors more than four decades ago, United Food Bank has weathered moments of uncertainty that have directly impacted our daily operations, including administrative changes, government shutdowns and the COVID-19 pandemic. Through thoughtful planning and the community's incredible support, we have consistently adapted to meet the needs of our neighbors. This past year was a powerful testament to that resilience.

Funding Cuts to Essential Food Programs

Federal hunger-relief programs do more than fill plates. They connect local farmers, schools and food banks to feed their communities. Early in 2025, however, just as demand for food assistance started to rise, access to this critical source of fresh, nutritious food was reduced.

In March, funding for federal programs that support local farmers in providing produce to schools and food banks was halted nationwide. For United Food Bank, this resulted in the loss of nearly one million pounds of food that would have helped neighbors access nutrient-rich produce. Through careful planning and community support, we adapted to meet the gap.

A Sudden Increase in Need

As fall approached, demand for food assistance surged. By the end of October, the USDA announced that funding for the nation's largest food assistance program, Supplemental Nutrition Assistance Program (SNAP), would be halted as a result of the federal government shutdown. As expected, the community turned to us for help. During this period, United Food Bank and our partner network were serving more than 130,000 neighbors each month, reflecting a sharp increase over earlier in the year. As uncertainty grew in October and November, the number of neighbors seeking help rose to record levels, with more than 152,000 served in October alone. And one month later, we set another record, serving nearly 154,000 neighbors, the highest monthly total in our history.

Meeting the Moment

United Food Bank responded by expanding distributions, increasing food deliveries to partner agencies, and mobilizing emergency efforts across our service area. One critical way we met this surge was through Neighbor's Pantry, our end-of-month distribution program.

On October 31, Neighbor's Pantry served the largest number of neighbors in its history, reflecting the urgency many families were facing. To meet the continued demand, multiple Neighbor's Pantry distributions were hosted for the first time in December.

As need increased, particularly in rural communities where more than half of families receive assistance, United Food Bank sought out ways to distribute more food. On November 6 and 7, we deployed mobile distributions in Show Low and Florence, serving 492 households in just two days.

A Flood of Kindness

During this tumultuous time, the community truly stepped up in remarkable ways. Individuals, foundations and businesses responded with extraordinary generosity. Emergency donations arrived quickly, providing critical funding that allowed United Food Bank to purchase food, expand distributions and respond in real time as needs increased.

In the height of the shutdown, we saw more than 250 new faces volunteering, packing emergency food bags and sorting donations. Individuals, families, businesses and organizations also organized food drives, often with little notice. In just five weeks, we received 166 new food drive applications and collected 114,211 pounds of food.

Perhaps the most memorable moments came from neighbors themselves. We witnessed neighbors returning to distributions not to receive food, but to volunteer. When asked why they wanted to help, they all shared a similar desire to give back to the community.

Looking Ahead

Although the government reopened in mid-November, the effects continued to ripple through the community, with many families waiting for benefits to be restored, even in the new year. In the face of uncertainty, United Food Bank remains steadfast in its mission, made possible by the continued generosity and support of the community.



Shutdown Timeline

OCT 1

The federal government shutdown begins as Congress fails to pass funding bills.

OCT 31

United Food Bank hosts its monthly food distribution, Neighbor's Pantry. In just a few hours, United Food Bank served the highest number of neighbors in Neighbor's Pantry's history.

NOV 1

The USDA freezes SNAP benefits nationwide, affecting more than 850,000 children, families and seniors in Arizona.

NOV 6-7

In response to an increase in calls for assistance, United Food Bank hosts mobile distributions in Show Low and Florence to help serve the rural parts of Eastern Arizona.

NOV 12

The government shutdown comes to an end.

NOV 30

United Food Bank collected 114,211 pounds of food drive donations within five weeks of the shutdown.

**Strength in Unity.
Food For All.**

Having Heart for the Holidays

Following the events of the federal government shutdown, the timing of United Food Bank's annual Thanksgiving and December Distributions came at a critical moment for families experiencing increased need.

The Gift of Nourishment

On November 19, United Food Bank hosted its 19th annual Thanksgiving Food Distribution. Though rain fell throughout the day, it did nothing to dampen spirits.

More than 80 volunteers arrived ready to serve. With big smiles, they danced between cars, sang along to music, directed traffic and loaded vehicles with Thanksgiving essentials, including turkey. By the end of the day, thousands of neighbors had received the food they needed to celebrate the holiday.

That same spirit of generosity carried into December. On December 17, the convention center transformed into a hub of holiday cheer during United Food Bank's December Holiday Distribution.

Volunteers across the community created a welcoming and joyful atmosphere for every neighbor in line. For these volunteers, it was not just about loading cars with food. It was about creating an experience that made people feel welcome, valued and supported. And it truly made a difference.

"Seeing big events like this where people are being cheery, being happy, and giving people whatever they desire, it gives me hope in society and humanity," shared John, a neighbor who received food.

In just a few hours, families received traditional holiday fixings, served with a side of joy.

Beyond the Numbers

The impact of these distributions was deeply personal for many in line.

For neighbors like Carol and Richard, the holiday season was filled with uncertainty. When Richard became ill, Carol made the difficult decision to leave her steady job to care for him. Between rising rent and mounting medical bills, making ends meet has become increasingly challenging.

For the past three years, Carol and Richard have attended United Food Bank's Thanksgiving Distribution. This year, however, felt different. With prices rising, the need for food felt more urgent than ever. As a result, the food they received meant more than ever before.

"For us, the food means a lot. Knowing that there is somewhere we can go to get what we need to have a meal that is not just canned goods."

While the need has never been greater, the community's compassion has been nothing short of incredible.

In moments marked by hardship, community shines brightest.





Food and Toy Drive

On December 13, United Food Bank hosted its second annual Food and Toy Drive in partnership with Chandler Care Center. With the help of Santa Claus and generous community members, food, toys and monetary donations were collected to help brighten the season for families in need.



Season of Abundance

For those facing food insecurity, the holidays can be overwhelming. Thanks to the generosity of our volunteers, donors and our Holiday Meals sponsors, Desert Financial, State Farm and the Arizona Cardinals, thousands of neighbors could share a meaningful holiday meal with their loved ones.



“It does help our family put food on the table. We do not have to worry about whether there is going to be a turkey this year. We know it is going to be there, and that brings relief.”

-Luis

Agency Spotlight: Kyrene School District

For many students, school is more than just a place to learn; it's a reliable source of daily nourishment.

Food insecurity touches the lives of far too many children. In Arizona, one in five children is experiencing food insecurity. Hunger impacts every aspect of a child's life, especially in the classroom. When a child comes to school hungry, concentrating on lessons becomes difficult and energy levels drop, therefore leading to decreased academic performance.

To bridge this gap, United Food Bank provides essential food resources to students and families through 21 child-focused programs serving schools and community colleges. One of those partners is Kyrene School District, where every day their educators see the impacts of food insecurity in the classroom first-hand.

"Kids have come and said they didn't have any food to eat the night before. Kids have come and said they didn't eat over the weekend," explained Tatiana Ward, a school counselor at Kyrene de Los Ninos Elementary School in Tempe.

Kyrene School District began partnering with United Food Bank to help them provide more food and receive some of the essentials for their weekend food bags. These bags are sent home on Fridays and include easy-to-eat meals and snacks, such as beef jerky strips, canned ravioli and applesauce. This food allows children to feed themselves, even when a kitchen isn't accessible.

In 2025, Kyrene distributed over 4,154 weekend food bags throughout its district. In schools like Kyrene del Milenio Elementary School, they give over 30 food bags a week. Katrina Maranville, the primary school counselor at Milenio predicts that this number will need to be doubled as the need continues to grow.

“A lot of times, kids can eat their breakfast and lunch here and know that their bellies are full. But on the weekend, that might be a time when food may be more scarce, so we aren't as aware if they are having enough meals,” explained Maranville.

As the need increases, so does the commitment. The impact is more than just filling empty plates. For Ward, providing food to children helps foster a sense of normalcy and empowerment.



“This is more about the students and more about how it makes them feel. When they are in school, they are ready to learn and feel normal.”

-Tatiana Ward, School Counselor

Meet Diane

Diane is someone who has spent most of her life helping others.

For most of her career, she worked at a mental health rehabilitation center, where she focused on assisting individuals to overcome physical and psychological barriers. Often, she would work with unhoused individuals, helping them find jobs and get back on their feet. For Diane, her job was something she loved and fulfilled her.

“It really showed me a lot of gratitude in a lot of ways. You know, once you help someone who really has suffered, it makes you feel a little different inside.”

About five years ago, Diane decided to move from Washington to Arizona to escape the cold temperatures for health reasons. Now retired and living on a fixed income, she is realizing that the money she worked for her whole life and carefully set aside isn't stretching as far as she planned, especially as the cost of living continues to rise. To make matters worse, Diane's landlord raised her rent significantly, making it nearly impossible for her to pay her bills.

“I've worked all my life to buy my home and to be able to retire and die like you're supposed to and not be suffering and worried about how you can feed yourself or pay your bills or live in your home,” shared Diane.

Once someone who dedicated her life to helping others, Diane now finds herself on the other side, needing the support.

“It's humbling in a sense. I've always been the giver, and here I'm a taker,” shared Diane with tears in her eyes. “It's a real struggle mentally, but I know I have to do what's best for myself.”

Diane first sought out help from United Food Bank at the Thanksgiving Distribution. She remarked that the food she received was nothing short of a “godsend.” A month later, Diane attended the December distribution. She arrived in front of the line at 4:30 a.m., nearly five hours before the distribution was scheduled to start. For her, the impact of United Food Bank goes beyond just a meal; it brings her comfort, stability and joy.

“I might be homeless in a while, but I know I always have food to come and get. I'll never go hungry again,” shared Diane.

Now with the extra help and food she received, Diane was able to focus on making holiday memories with her grandchildren and great-grandchildren, rather than stressing about where her next meal would come from.



Make a Lasting Impact



Volunteer: Be the Change You Wish to See

Join our dedicated force of volunteers shaping communities where hunger has no place. Your time and effort bring us closer to a hunger-free future.



Host a Food Drive: Unite Your Community

Turn your workplace, club, or faith community into a force for good. With easy-to-use tools like donation boxes and posters, hosting a food drive is a simple way to bring people together and make a meaningful local impact.



Corporate Sponsorship: Partner to End Hunger

Corporate partners help bring our mission to life. Through sponsorship and employee engagement, businesses can strengthen communities and help move Arizona closer to a hunger-free future.



Monthly Giving: Support All Year Long

Monthly donors provide consistent support that helps ensure neighbors have access to food when they need it most.



Arizona Charitable Tax Credit: Give and Receive

Arizona offers a dollar-for-dollar tax credit. Every dollar you donate is a direct credit toward your state income tax. Contribute and receive tangible benefits. QCO code: #20206



Donor Advised Funds and Stock Gifts

Many supporters choose to give through Donor Advised Funds or by donating stock, allowing them to make a greater impact while aligning their giving with their financial goals.



Legacy Giving

A gift in your will or estate plans is a powerful way to ensure future generations have access to nourishing food. Legacy giving reflects your values and creates a lasting commitment to a hunger-free Arizona, helping families long into the future.